BUILDING * TOGETHER









PRESENT LESS, **ENGAGE MORE**

We want to interact with you, not present to you

SHOWING RATHER THAN TELLING

We will spend as much time in platform, showing you how we work as possible

LET'S GO WHERE THE CONVERSATION TAKES US

Ask questions and prompt dialogue; let's go to the place that matters most to you







YOUR TEAM TODAY DATA & TECH



SLAVI SAMARDZIJA

DTT Exec Sponsor



LAUREN WALKER

Client Solutions - Data + Analytics



DIMITRIS TSIOUTSIAS

Measurement + Optimization



DAN BERNS

Governance & Reporting



TIM WATKINSON

Retail + Commerce EMEA



PETER OUZOUNOV

Media Planning Tech



ROHAN TAMBYRAJAH

Strategy Lead



ALEX SIDDALL

Strategy Lead



GUY MARKS

Exec Lead



CHRISTINE GAMBINO

Retail + Commerce NA



ERIC WHITNEY

Tech Infrastructure



JEFF ANDERSON

Media Operations



CLARE HART

Creative Engineering





GENERAL TECH OVERVIEW

Capability Overview

Underlying Technology

Modularity of Tools

Tech Data Housing

Sharing

CAMPAIGN PLANNING / SPEND

Integrations with LEGO

Media Spend Tracking Tools

Taxonomy

Master Data Set-Up

ADVERTISING TECH LANDSCAPE

Tech in a Cookieless Future

Integrations with LEGO





TECH OVERVIEW



Capability Overview

Underlying Technology

Modularity of Tools

Tech Data Housing

Sharing





A POWERFUL MARKETING ORCHESTRATION PLATFORM



AN ACCELERATOR FOR STRATEGY & CREATIVITY



WORKFLOW THAT
CONNECTS PEOPLE
AND PROCESS



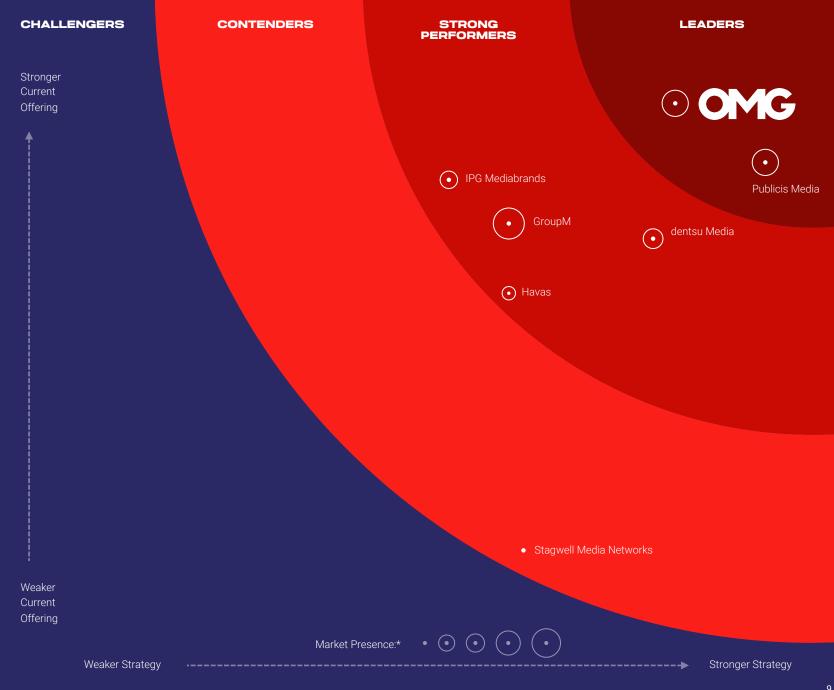
SIGNAL INTELLIGENCE
THAT IMPROVES
PRECISION &
PERSONALIZATION

A LEADER IN **RETAIL, MEDIA AND COMMERCE**



Omnicom media leads in retail and commerce media, audience intelligence capabilities, optimization, and operations automation.

FORRESTER®



A LEADER IN RETAIL, MEDIA AND COMMERCE



OMG's strength lies in initiatives to innovate its Omni portal, such as customized client workflow integrations; audience data integrations; marketing automation partnerships with google; and efforts to unite media, e-commerce, and shopper tactics.

OMG has the strongest current offering score in this evaluation.

FORRESTER®

JULY 2022

The Forrester Wave Q3 2022 Global Media Management Services		Sign Manages			Ornico M.	SO NOON ON THE PARTY OF THE PAR
Retail Media	3.00	3.00	3.00	3.00	5.00	5.00
Commerce Media	5.00	3.00	1.00	3.00	5.00	3.00
Intelligence And Insights	3.00	1.00	3.00	5.00	5.00	3.00
Optimisation	3.00	5.00	3.00	3.00	5.00	3.00
Operations	3.00	3.00	1.00	3.00	5.00	5.00
Innovation Roadmap	3.00	3.00	1.00	1.00	5.00	5.00



DATA ORCHESTRATION BY DESIGN



NEUTRALITY

LEGO RELEVANT
DATASETS VS.
MONETIZATION FOCUS



TRANSPARENCY

FULL VISIBILITY VS. BLACK BOX



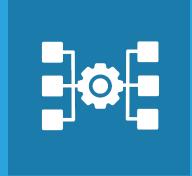
FUTURE PROOF

PRIVACY-FIRST PROTECTIONS VS. BRAND EXPOSURE



OUR DATA AND TECHNOLOGY JOURNEY

2009 - 2017



POINT SOLUTIONS

Audiences

Planning

Activation

Measurement

2018 - 2023



UNIFIED PLATFORM

Connected Applications

Marketing Orchestration

2023+





INTELLIGENT OUTCOMES

GenAl / Omni Assist

Audience + Media Intelligence

- + Content Intelligence
- + Commerce Intelligence
- = Intelligent Outcomes

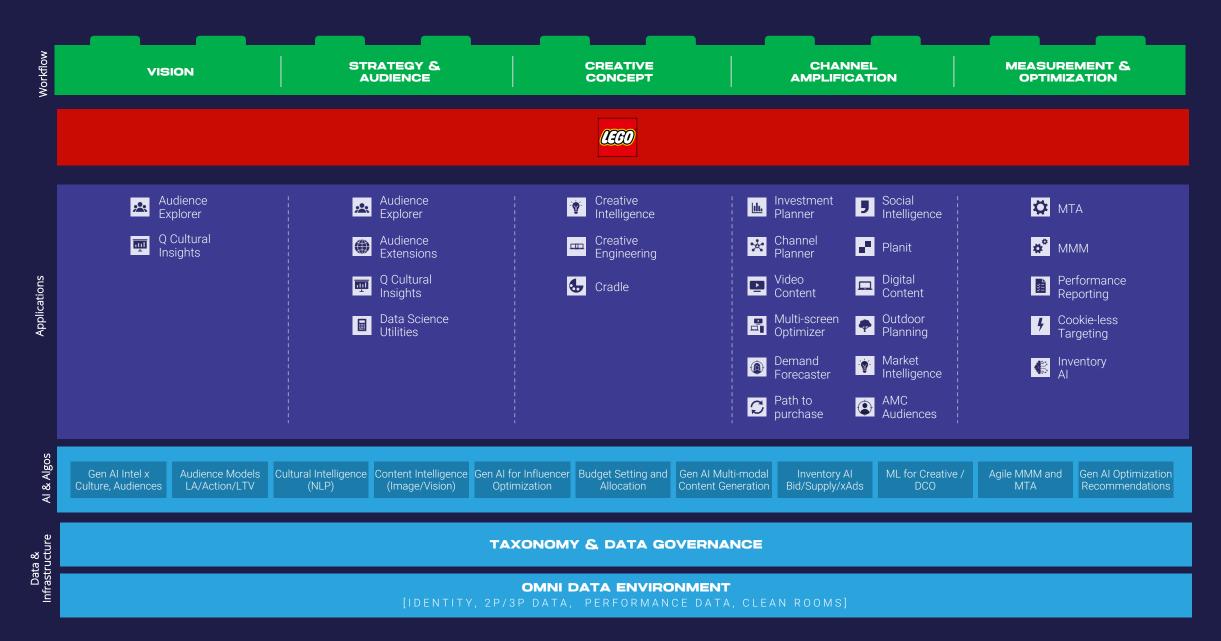
LEGO OMG

OMNI DATA + APPLICATIONS + WORKFLOW

Workflow STRATEGY & **CREATIVE CHANNEL** MEASUREMENT & VISION **AMPLIFICATION AUDIENCE** CONCEPT **OPTIMIZATION** Audience Explorer Audience Explorer Creative Intelligence Social Intelligence Investment Planner MTA Q Cultural Insights Audience Extensions Creative Engineering Channel Planner **■** Planit **⇔** MMM Video Content Digital Content Applications Q Cultural Performance **&** Cradle Insights Reporting Multi-screen Optimizer Outdoor Planning Data Science Cookie-less Utilities Targeting Demand Forecaster Market Intelligence Inventory Al Path to purchase AMC Audiences Al & Algos Audience Models Cultural Intelligence | Content Intelligence | Gen AI for Influencer | Budget Setting and ML for Creative / Agile MMM and Gen Al Multi-modal Inventory Al Gen Al Optimization Bid/Supply/xAds Culture, Audiences LA/Action/LTV (Image/Vision) Optimization Content Generation Recommendations Data & Infrastructure **TAXONOMY & DATA GOVERNANCE OMNI DATA ENVIRONMENT**

LEGO OMG

OMNI DATA + APPLICATIONS + WORKFLOW



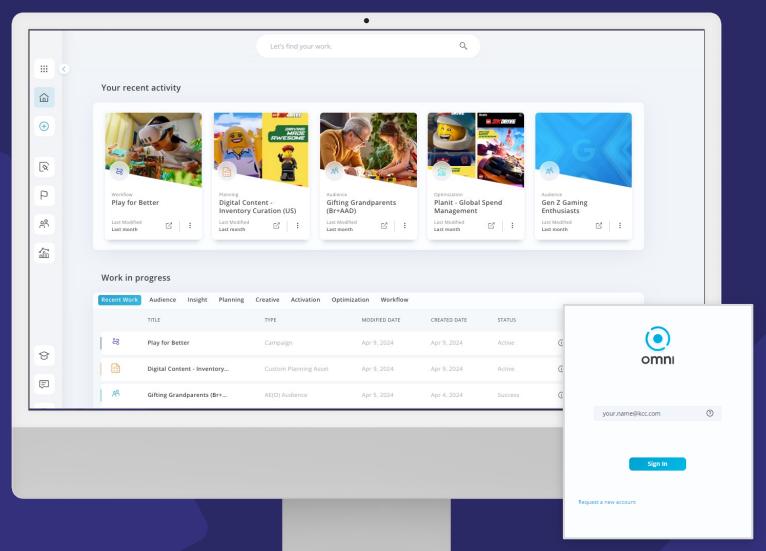




AN ENGINE FOR GROWTH

Omnicom's End-to-End Marketing Orchestration Platform

A QUICK TOUR OF OMNI





IDENTITY

For 1/2/3P Data Orchestration

Person-based & Fully Addressable

Built For a Cookieless World

Highest Standards of Differential Privacy









⊘LOTAME[®]

/LiveRamp







UNIFIED AUDIENCE DATA

50+ Privacy-first Data Partners

Clean Room Integrations

Co-developed Audience Extensions

1PD Enrichment & Activation

Powers Audience Explorer



+10,000

Demo & Lifestyle

experian.



ENVIRONICS RESEARCH

OLOTAME

Media & Entertainment

comscore

(1) the Trade Desk

STATSOCIAL

dish

inocape

Frontier

₩ONE

¥ TIV□

best for planning.



Automotive

ENVIRONICS RESEARCH

Purchases & Transactions

™ NCSolutions

flybuys

comscore

LTVE NATION

affinitysolutions

Need State & Passions





Location & Travel

Place 10

adsquare

Commerce & CTV Integrations







Roku



INVENTORY GRAPH

Best Price & Best Quality

Minimize Fraud, Maximize Efficiency

100%Transparency Across Supply Chain

Powers Digital Content



+10 TRILLION

MONTHLY IMPRESSIONS

+10M

AD UNITS ACROSS PUBLISHERS

2744

PUBLISHERS ACROSS
41 COUNTRIES

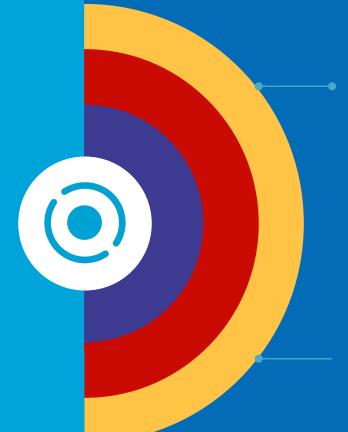


CATEGORY BENCHMARK CURVES

Platform APIs & Local Planning Systems

Easily Adjustable by Audience

Powers Channel & Investment Planner



2,500 REACH CURVES

90 CHANNELS 85 MARKETS

14,000
REVENUE CURVES

183
CATEGORIES

80 MARKETS



FLYWHEEL RETAIL DATA

Added Value Ad Inventory

Alpha and Co-builds

Most Sophisticated Automation and Analytics Suite Available in e-retail



+4 MILLION

DAILY BIDS

amazon

●CitrusAd

CRITEO

Promote**IQ**

±instacart



! bukalapak

Walmart > '<





TikTok





小抖音

天猫 to did

tokopedia

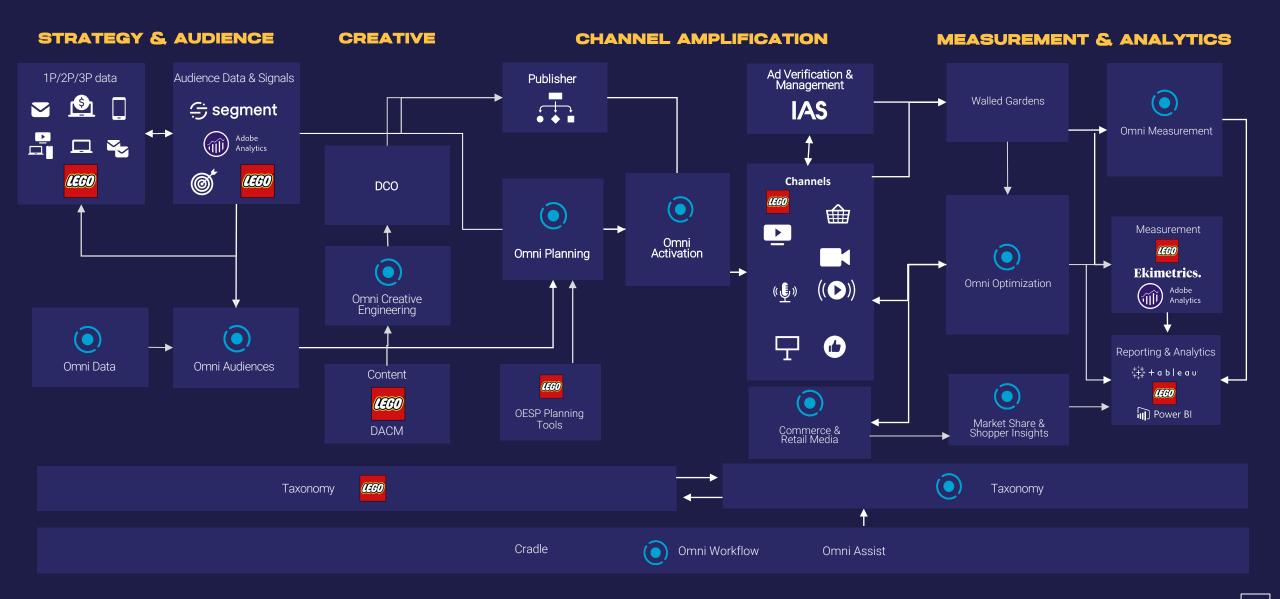
淘宝网 Taobao.com

+\$10 BILLION
RETAIL MEDIA SPEND WITH OMNIGOM



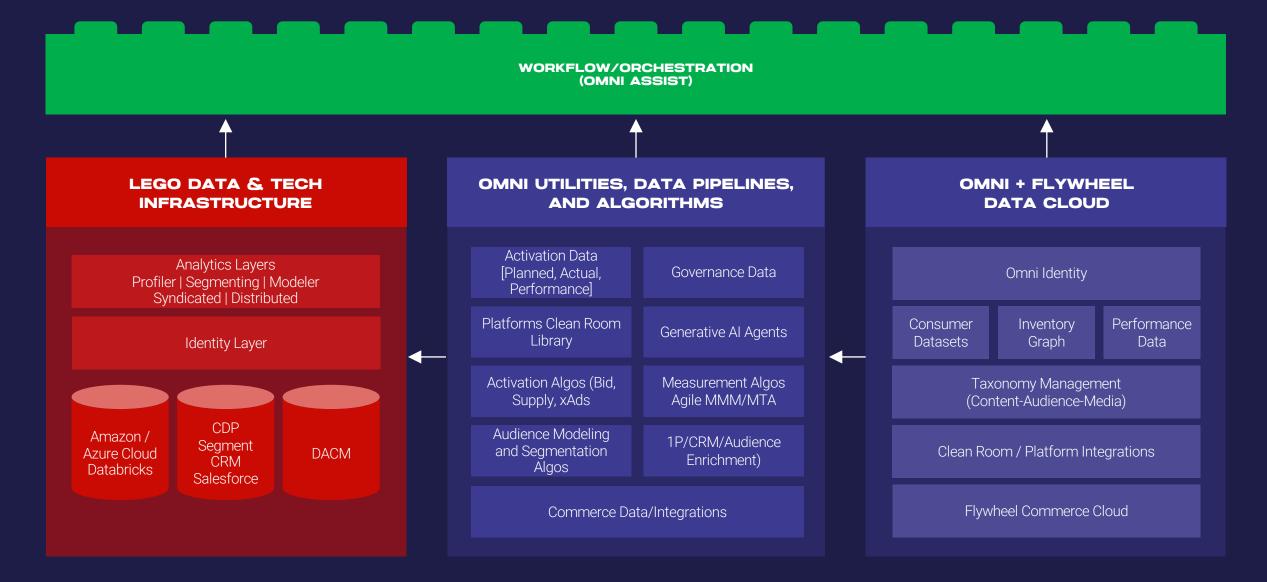
OPEN DESIGN TO PLAY WELL WITH YOUR PLATFORMS

ILLUSTRATIVE



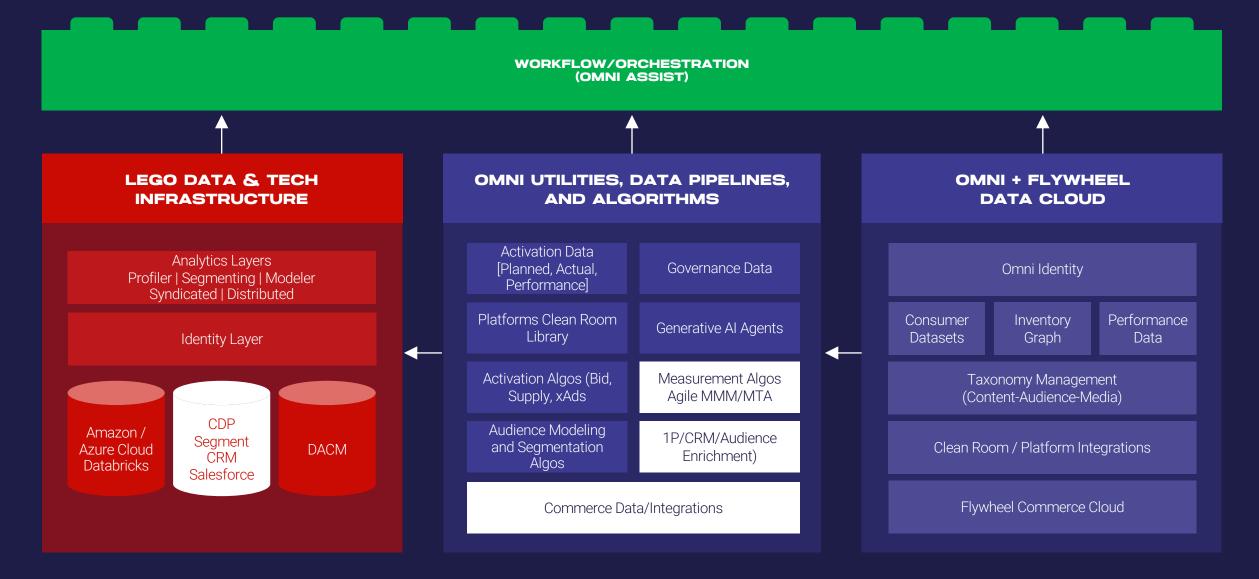


ACCELERATING YOUR DATA/TECH TRANSFORMATION JOURNEY





ACCELERATING YOUR DATA/TECH TRANSFORMATION JOURNEY





CRM/CDP + OMNI DEEPER DIVE



Salesforce

Segment CDP

Marketing Cloud

lego

Neutral Clean Room* Neutral Clean

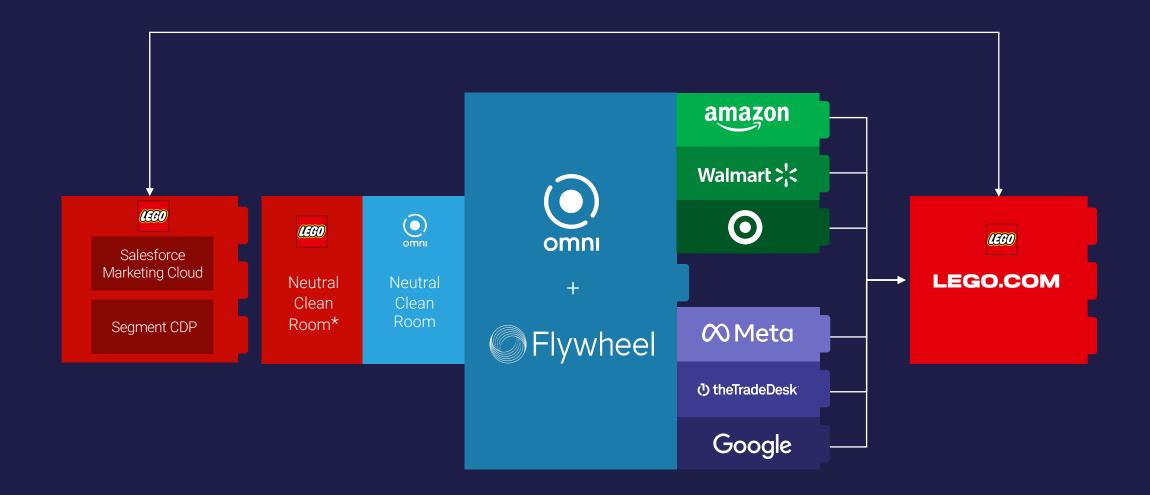
Room

omni

*LEGO PII is never exposed directly to OMG.



CRM/CDP + OMNI + LEGO.COM DEEPER DIVE



CO-CREATING CLEAN ROOM POWERED CONNECTIONS

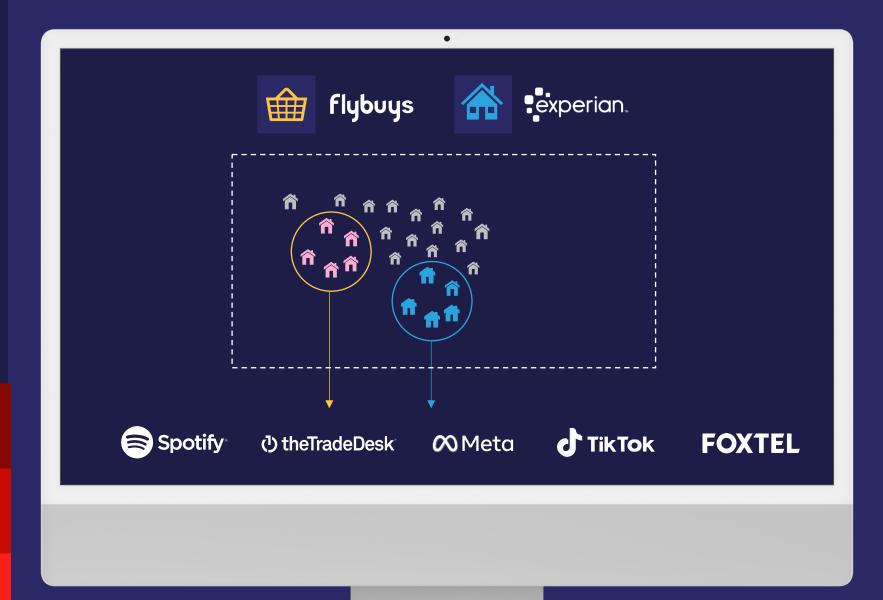
Revolutionizing an audience strategy with a cutting-edge data initiative to power a truly connected consumer journey. Within a neutral clean room, we matched together Flybuys (transactional data), Experian (household data) for deeper audience insights and more precise connections.

SOLUTION RESULTS:

Richer profiles for creative messaging, planning & activation

95% increase in addressable data

Connectivity into Walled Garden publishers including TV/cable networks using clean room audiences





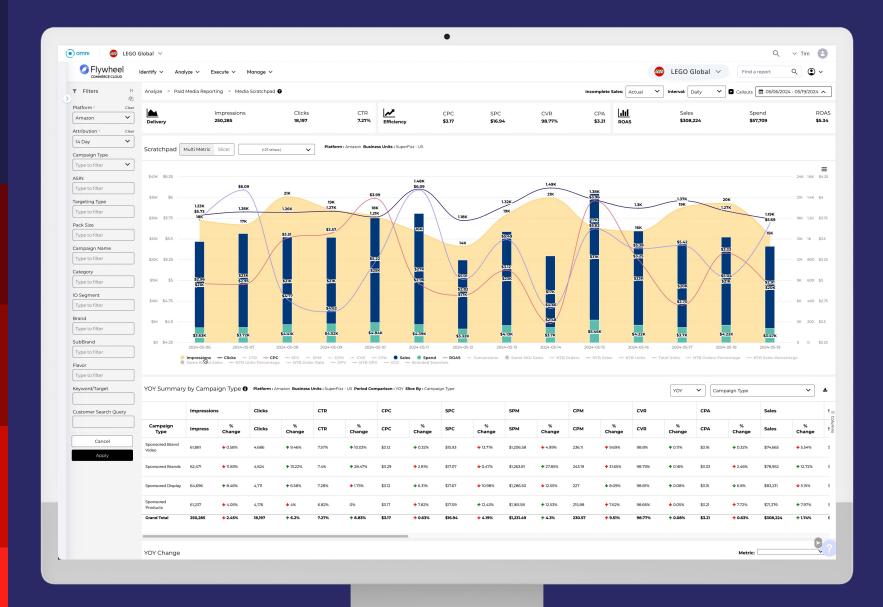
Tap into Our Wealth and Scale of the Digital Commerce Ecosystem

A Single Source of Truth For Retail Media, Search and Sales Data

Over **90+** Direct API integrations

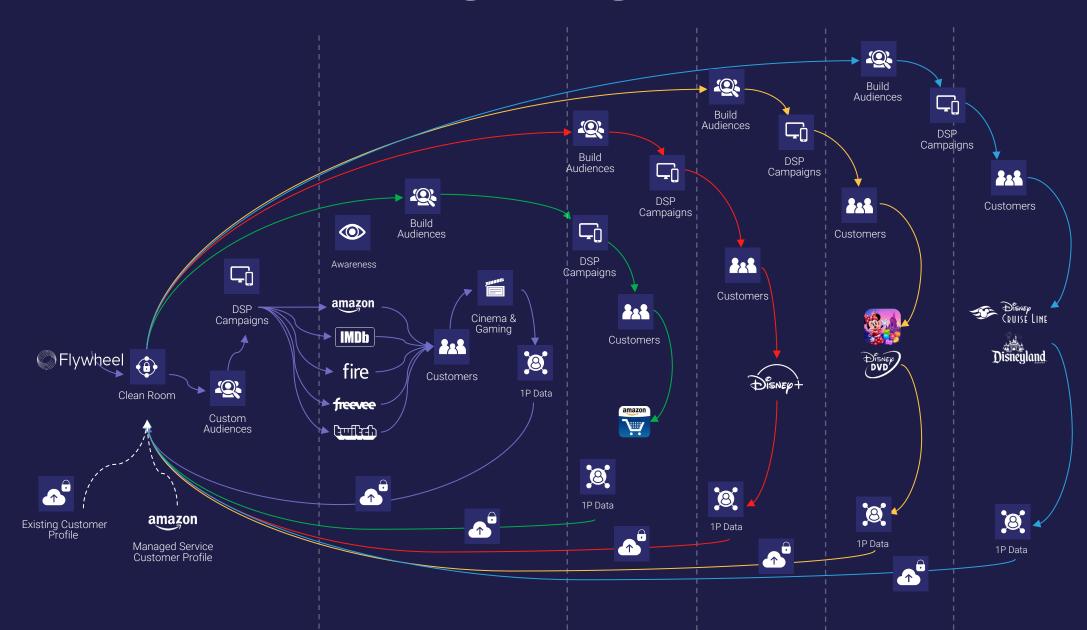
Integration with **100+**Retailer Platforms







AMAZON MARKETING CLOUD (AMC) AND ACTIVATION MAP





CO-CREATION WITH AMAZON AND AN FMCG CLIENT

Optimizing customer lifetime value (CLTV) and activating audiences using Amazon Marketing Cloud (AMC).

Co-build with Amazon and our FMCG client.

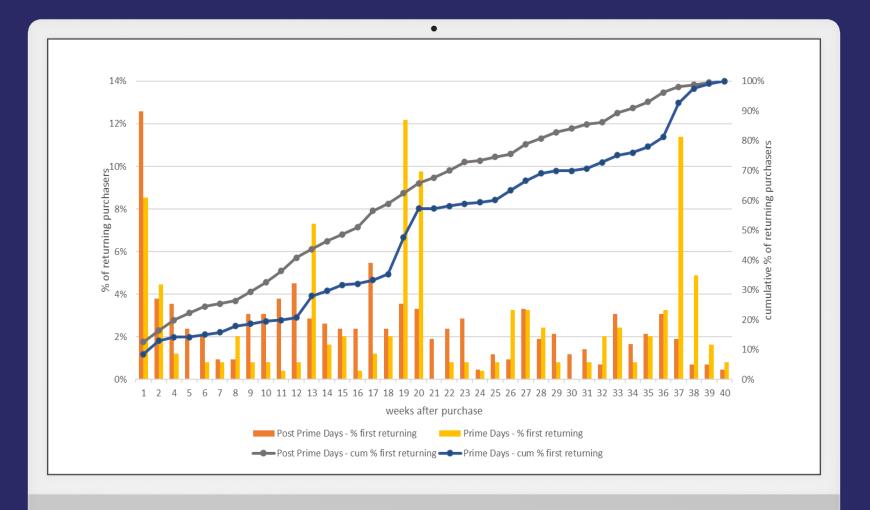
Custom analytics built for local markets.

3.3X

Increase in lifetime value during events

1.24

Average units per prime day shopper





CO-CREATION WITH AMAZON AND AN FMCG CLIENT

Optimizing customer lifetime value (CLTV) and activating audiences using Amazon Marketing Cloud (AMC).

Applied globally to other client teams and brands in the US.

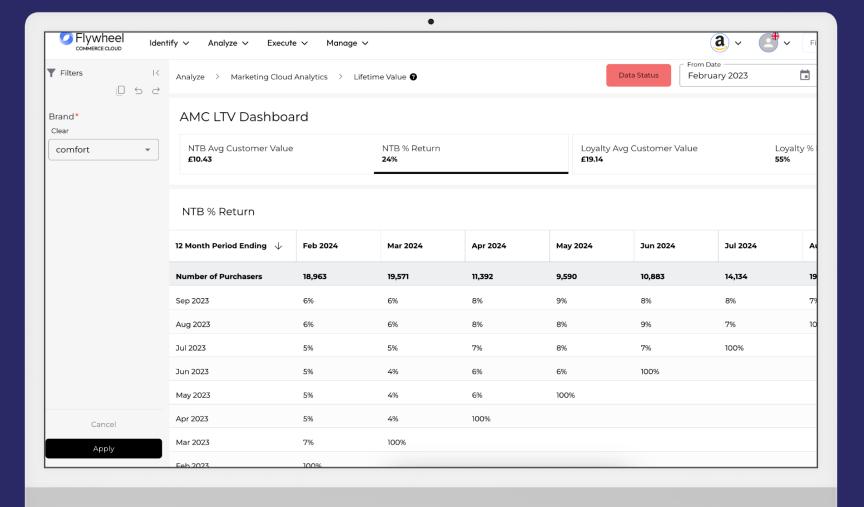
Scaled dashboard for global availability.

3.3X

Increase in lifetime value during events

1.24

Average units per prime day shopper





EVOLVING TRADITIONAL MMM INTO AGILE MMM

Evolution of traditional MMM, Improving Frequency & Granularity of Readouts

Monthly Calibration of 3P MMM by ML Algorithms that Iterate Through All Combinations of LEGO taxonomy

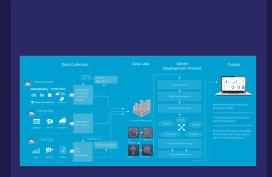
Enhanced Top-down & Bottom-up Planning



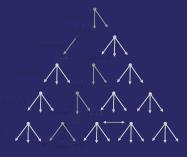


FLEXIBLE SUPPORT MODEL FOR LEGO INTERNAL TEAM

INFRASTRUCTURE SET-UP



Data Harmonization

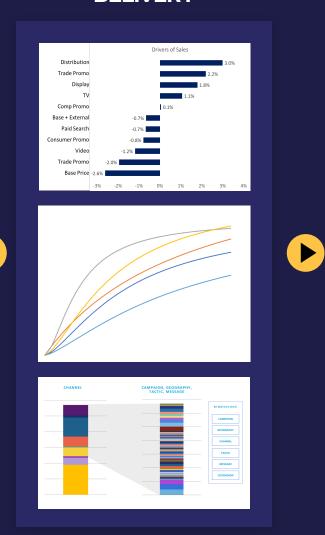


Data Taxonomizing

CODE TRANSFER



RESULTS DELIVERY









ACCELERATING CLIENT 3P MMM INSIGHTS

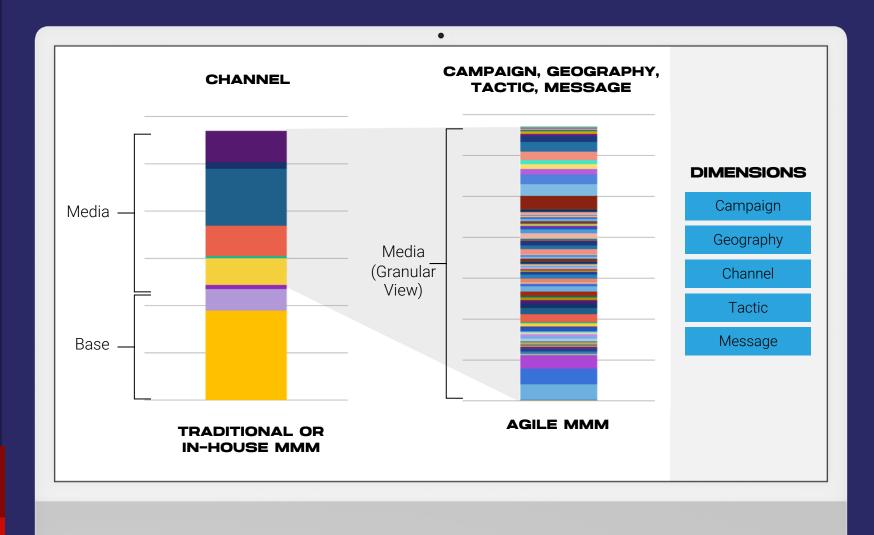
We provided an FMCG client with monthly, deeper-dive insights built around their marketing mix models (MMM). Our Agile MMM solution uses their 3P MMM as input and generates granular tactic-level views of KPI performance. Agile MMM tracks ROI and incremental sales from media targeted against 5 key business pillars for their Infant and Child Nutrition brands.

SOLUTION RESULTS:

Full Year Coverage (12 readouts)

Monthly results track against forecast

+6% Incremental returns from same spend due to Agile optimizations



CO-CREATING AI IN A CLIENT'S CLOUD

Working with a Beauty client's Media Team, we co-developed a media ML solution leveraging One Media Tech Data and Infrastructure. This solution enables brands in the markets to analyze media sufficiency and gauge the effectiveness of their marketing investment against Brand vs. Conversion goals by optimizing Audiences, Assets, Formats, & Search Keywords

PRIMARY SOLUTION USE CASES:

Planning Benchmarks

Budget Allocation

LEGO OMG ... provided the whole team with a good understanding of the kind of insights and learnings we could gather ... we're glad we got this unique opportunity to work together as a team. ...we just wanted to take a moment to say thank you and kudos on a job well done. CLIENT **MEDIA DIRECTOR**

Impact of Awareness on Conversion



OMNI APPLICATIONS AND CUSTOMIZATION READINESS



READY NOW

IMMEDIATE SET-UP

Omni Portal and Applications

Team Access

Direct Push / Integration with LEGO Tech



CLIENT INTEGRATION

2 TO 8 WEEKS FOR CUSTOMIZATION

1P Data/Audiences in Omni

Reach and Response Curves

LEGO Owned Apps

Data Lake Migrations

Algos in LEGO Environment





Integrations with LEGO

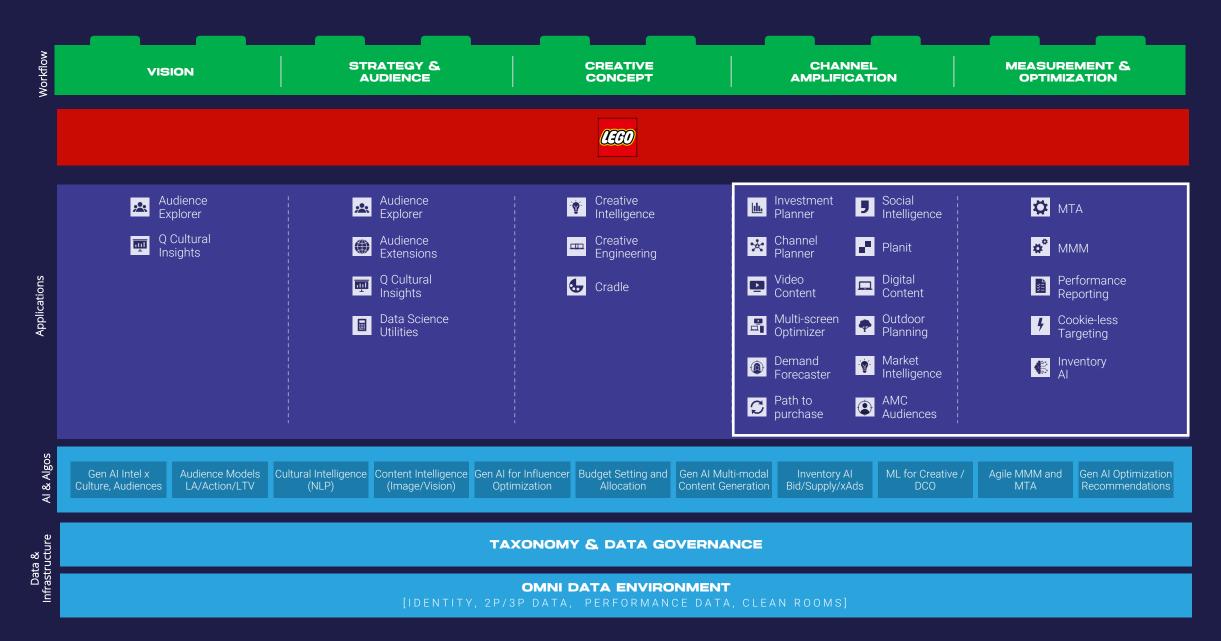
Media Spend Tracking Tools

Taxonomy

Master Data Set-Up

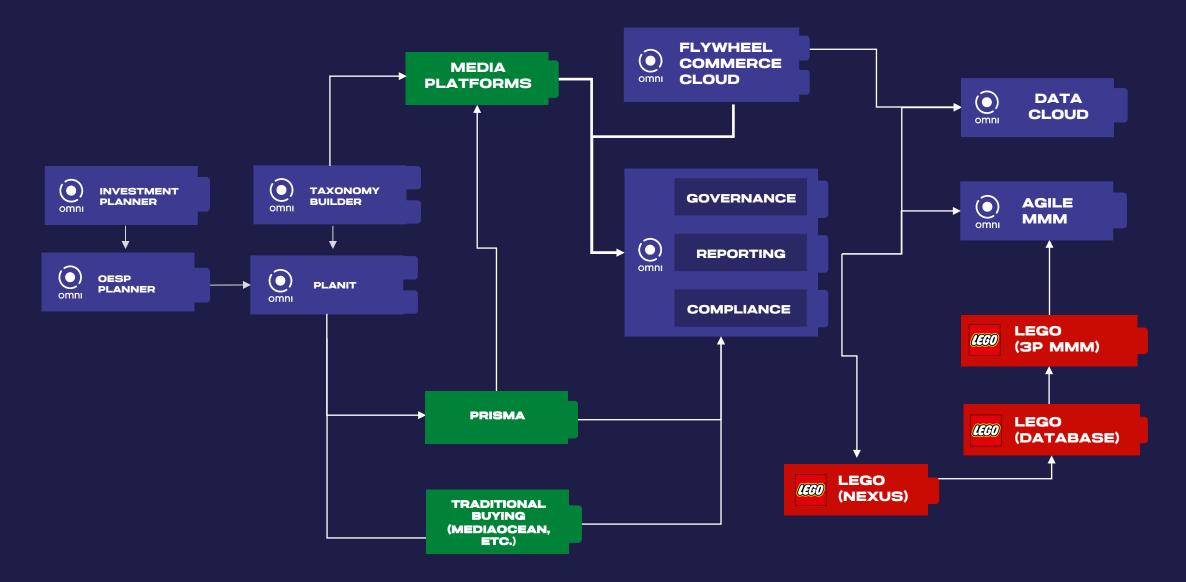
LEGO OMG

OMNI DATA + APPLICATIONS + WORKFLOW





OMNI CAMPAIGN PLANNING & TRACKING DATA FLOW

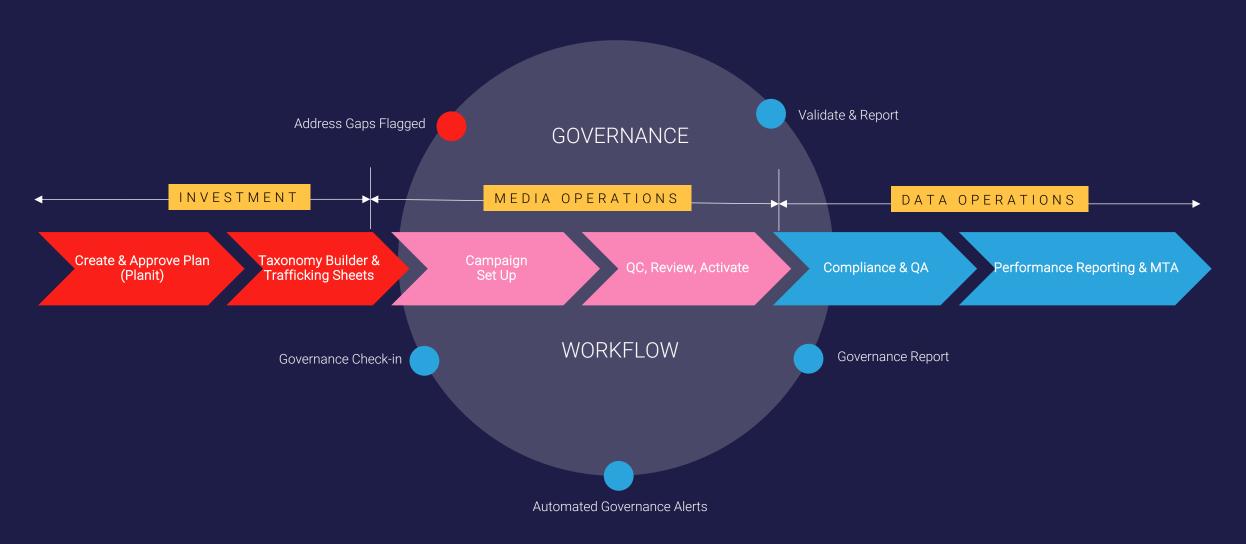


MASTER DATA
MANAGEMENT
FOR HOLISTIC
& ACCURATE
REPORTING



END-TO-END DATA GOVERNANCE WORKFLOW CONFIRMS PRECISION & ACCURACY OF MEDIA TAXONOMY

Data Precision & Accuracy with Scaled Naming Convention & Governance





DATA OPERATIONS CLIENT IMPACT



TECHNOLOGY



CPG



AUTOMOTIVE



TECHNOLOGY



RETAIL

99%

Data Accuracy

26

Markets

26+

Data Sources

98%

Data Accuracy

AI/ML Optimization Foundation 98%

Data Accuracy

\$3.5MM

Savings

15%

Decrease In Cost Per Action

99%

Data Accuracy

60+

Countries

18+

Data Sources

4X

Speed To Insights

99%

Data Accuracy

350+

QA Checks

95%

Time Saving On Financial Compliance Reporting



ADVERTISING TECH LANDSCAPE +

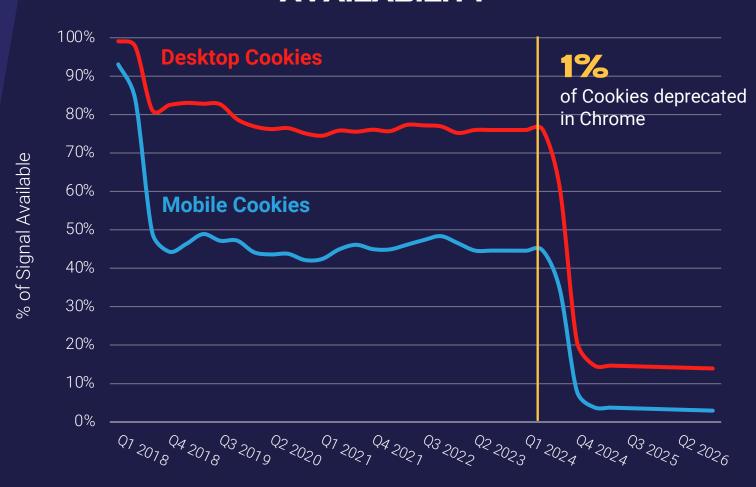
Tech in a Cookieless Future

Integrations with LEGO



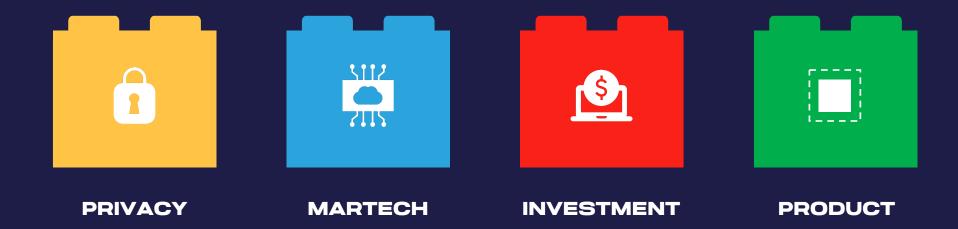
TODAY, WE ARE SEEING THIS COME TO LIFE

3RD PARTY COOKIE SIGNAL AVAILABILITY





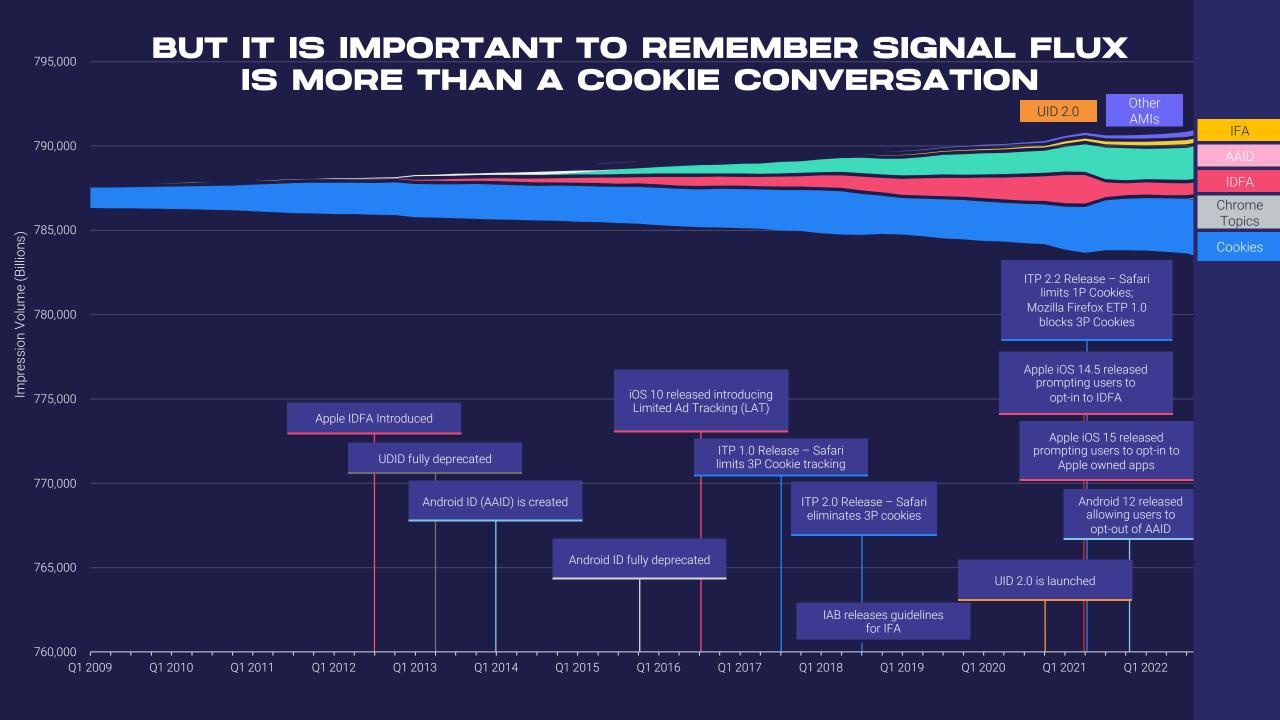
FUTURE SIGNALS TASKFORCE

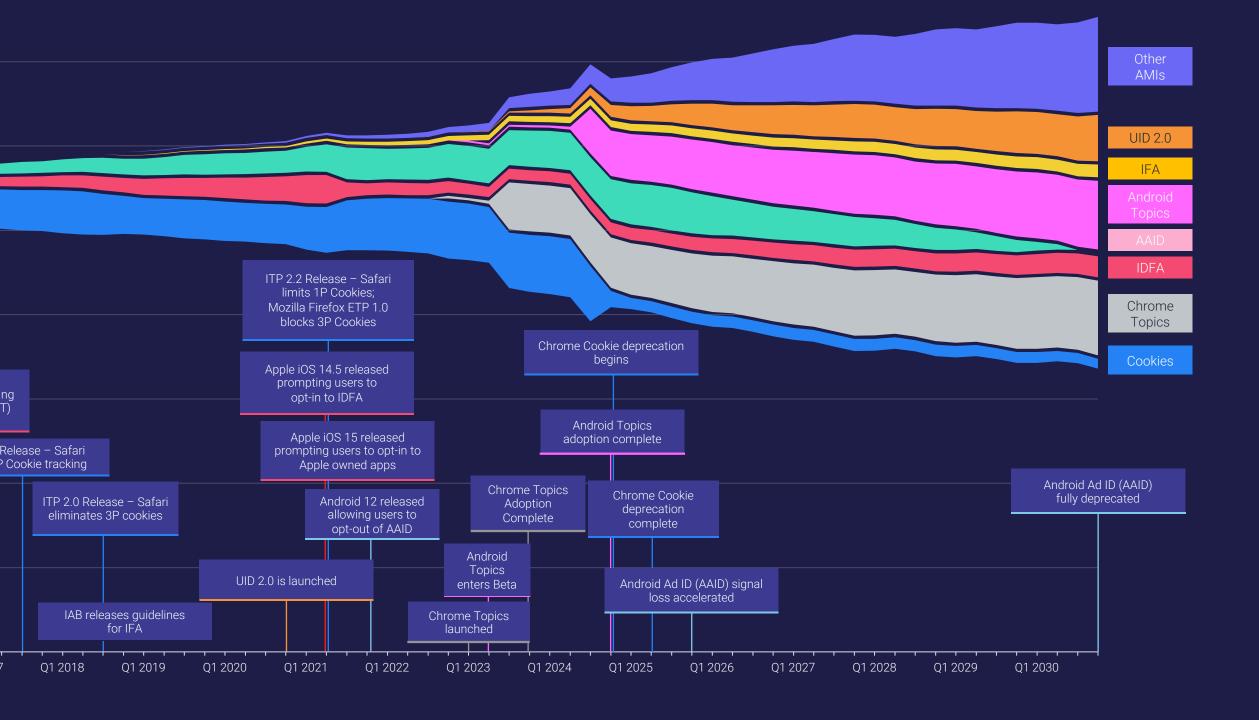






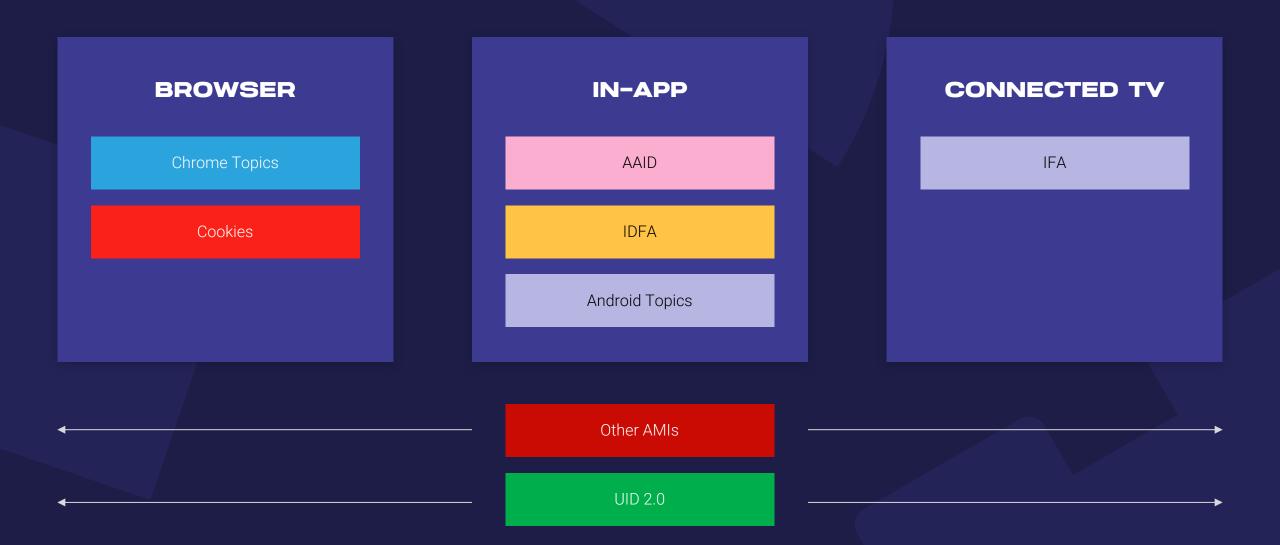








THE RISING FUTURE SIGNALS





THE MOVE TO PRIVACY IS A UNIFYING FORCE



CONSUMERS

Becoming more privacy-aware



BROWSERS AND OS OWNERS

Deprecating signal



REGULATORS

Enacting privacy regulation



MEDIA PLATFORMS

Locking down consumer data

CONSUMERS CARE NOW MORE THAN EVER ABOUT DATA PRIVACY



88%

of consumers care significantly about their data privacy

and only 2% say they don't care about their data privacy at all



72%

of consumers are willing to give their data in exchange for content or products/ brands they want, but perspectives vary



42%

of consumers said brands should take a stand to protect consumers' data privacy...

...up from 28% in Jan 2022.

Source: Proprietary OMG Research



MEDIA PLATFORMS ARE LOCKING DOWN CONSUMER DATA

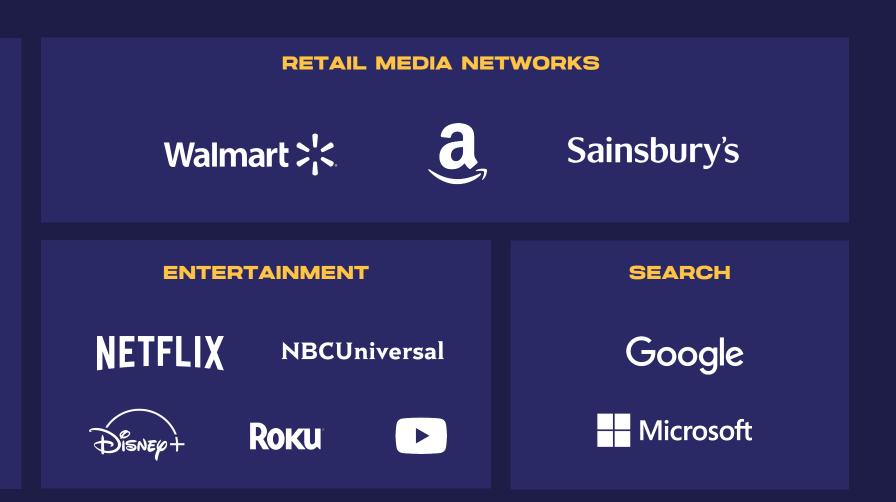
SOCIAL

Meta

TikTok

Pinterest

X





WHAT IS REQUIRED FOR FUTURE SIGNALS IN 5 YEARS?







GEO/SCORING



FUSION

AI/ML

CLEAN ROOMS

HIGH-FIDELITY DATASETS



A FULL SPECTRUM OF FUTURE PROOFED DECISIONING SOLUTIONS





ACCELERATING PARTNER INTEGRATIONS

Deep experience across all clean room partners

Innovative use cases in planning, in-market optimization, and data science / measurement

First to market innovation in CTV and Retail Media Clean Rooms





META · AA

Proprietary frequency optimization queries co-developed with Meta Data Science

NEUTRAL

CLEAN ROOMS Developed global

partnership & leveraging

techs for both brands &

media owners



AMAZON · AMC

Most global instances active, first hold-co with Global Data Science Certification



GOOGLE · ADH

First agency partner integrated, global scale with 100s of Data Scientists active













(1) the Trade Desk

NBCUniversal

VIACOMCBS



Paramount+

vidEoamp

SAMSUNG Ads



TV LINEAR & CTV

Industry first clean room integrations with supply side linear & CTV at HH level



CRITEO



> Kroger



±instacart

RETAIL MEDIA NETWORKS

First-to-market access to clean rooms for high-value audience & performance insights





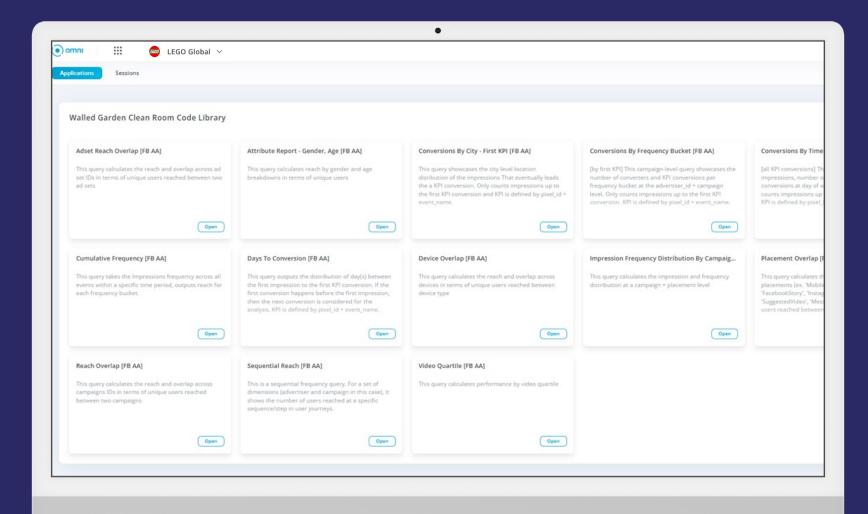
Custom-built Query Automation System

Co-developed, Highest Quality Queries

Uncover Actionable 1P Insights Within Walled Gardens

Reduce time to Action with Automated Analysis







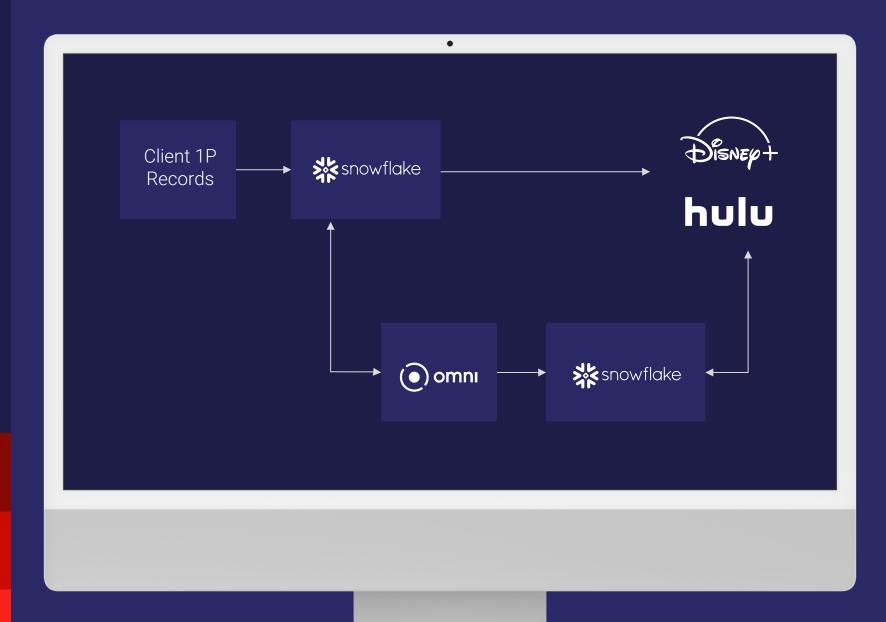
DRIVING SALES VIA CLEAN ROOM ACTIVATION

For a large manufacturing company, we ran a pilot activation via a neutral clean room enabling the use of customer data across the consumer journey while the client maintained complete ownership. Client's 1PD was matched with Omni's audience data for enriched target audience for activation.

SOLUTION RESULTS:

Activated Across Streaming Channels (Disney & Hulu)

229% Increase in ROAS (\$2.63 → \$8.66)



4.4%

Sales Lift



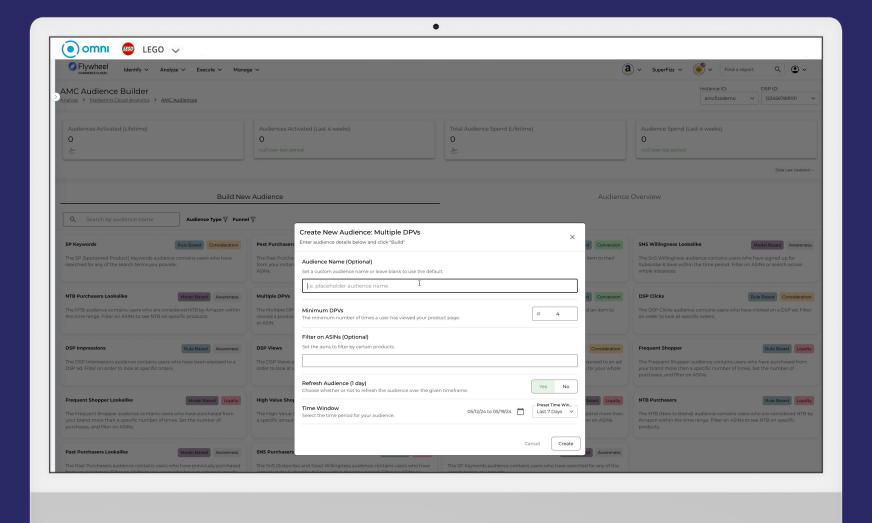
AMAZON MARKETING CLOUD AUDIENCE BUILDER

19+ custom AMC Audiences integrated directly through the API

Build rule based or lookalike audiences with different degrees of fuzziness

Consolidated view for all AMC Audiences

Monitor spend and audience performance





CROSS-CHANNEL ANALYSIS & AMC ACTIVATION

Using AMC to determine the brand overlap within a portfolio, Flywheel looks to determine areas of high opportunity for basket building.

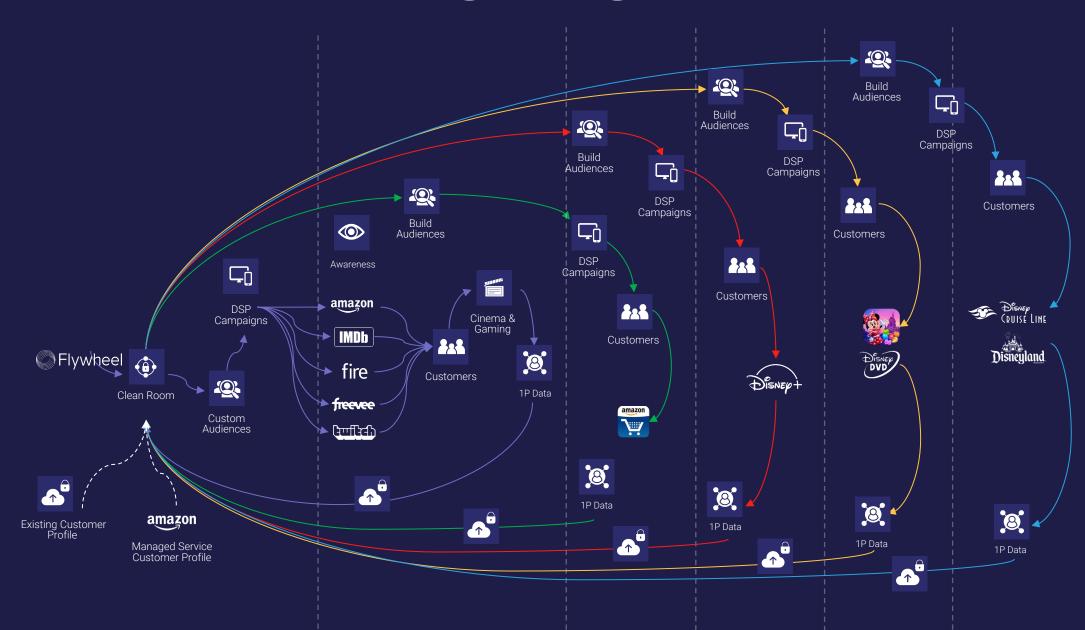
This can help us identify which consumers to retarget with media upon exposure.

Top 4 Product Combinations Avg. Time **Second Purchase First Purchase Audience Overlap Difference** Male Age 18-35 24 days **Home Owners** Less than 1 day Female Age 46-55 Two Adults in 29 days Household No Children 13 days Male Age 26-35

Measure at a LEGO brand level, category, theme or SKU level & how audiences are shopping



AMAZON MARKETING CLOUD (AMC) AND ACTIVATION MAP





AUDIENCE SCORING

Engages with consumers as their browsing signals relevant intent

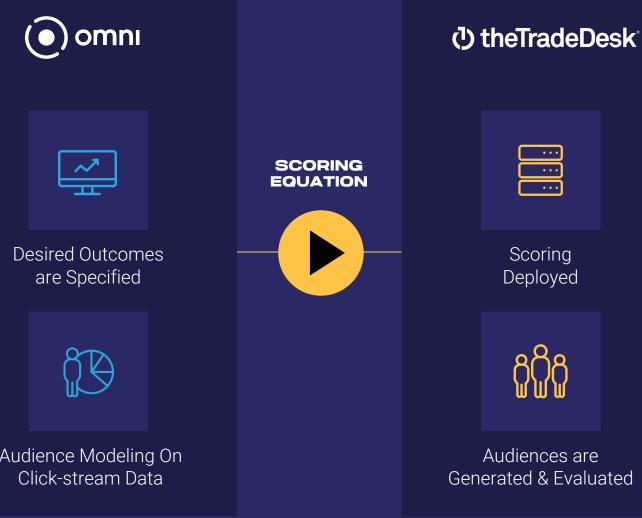
Dynamically updates scores to add/remove individuals based on their propensity

Delivers Privacy-first, ID-less targeting

Removes identity and onboarding costs

Generates audiences across the funnel to deliver incremental Reach and Scale





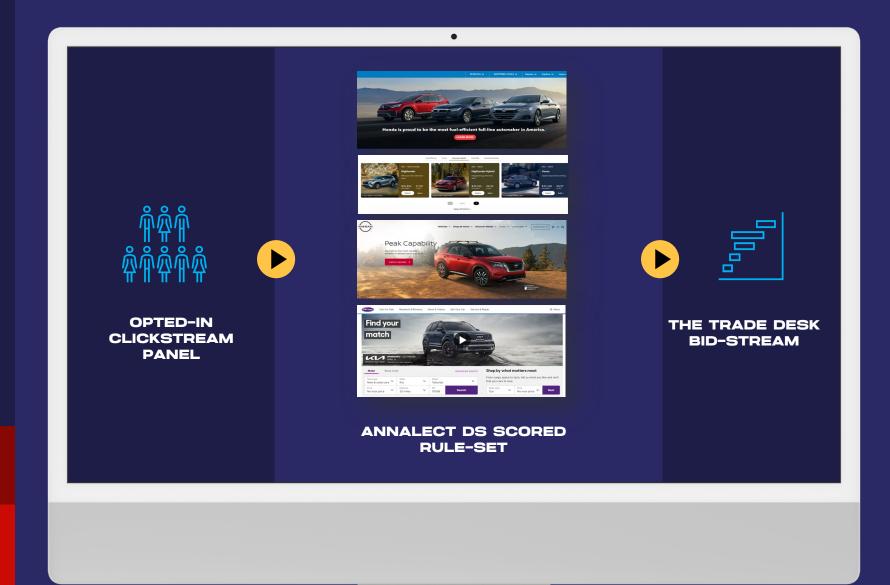
REACHING IN-MARKET CONSUMERS

Using Omni's audience scoring method, our auto OEM client leveraged competitor site visits to build out a predictive audience to engage consumers likely to visit competitor websites. This allowed them to reach in-market consumers earlier in their path to conversion.

SOLUTION RESULTS:

+54% Unique Reach

59% CPA Improvement





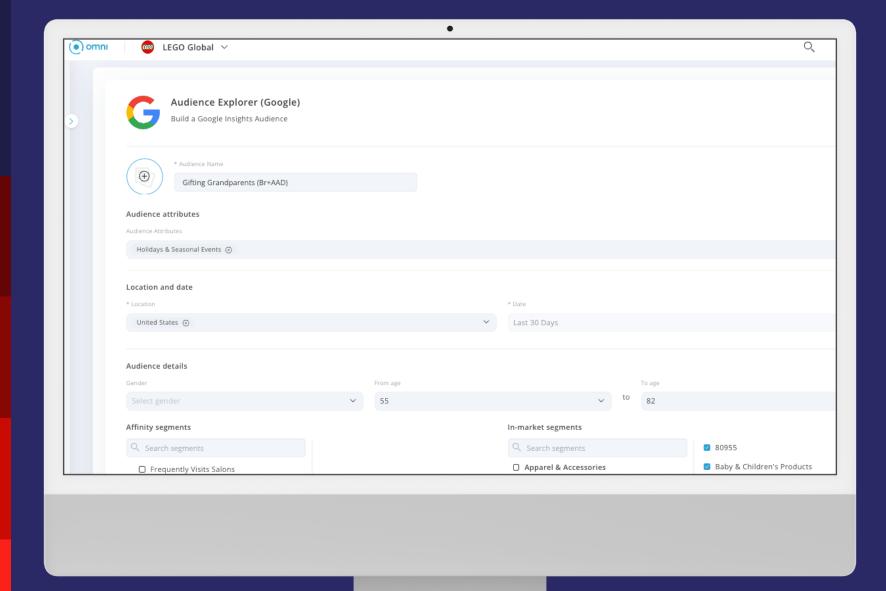
Unlock the Power of Google Data for Insights & Activation

Automated Data Matching between Omni Data & Google Segments

Connected & Streamlined Audience Strategies

Streamlined Activation Process







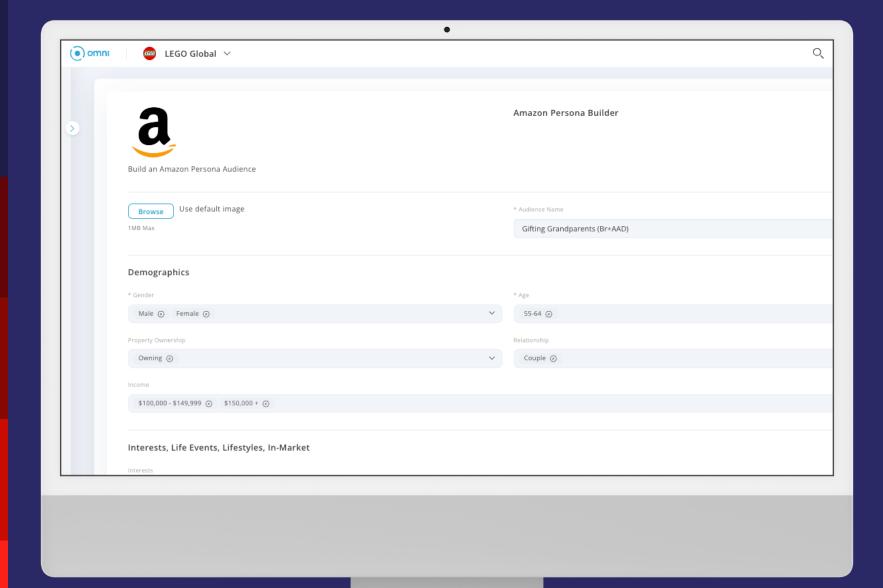
Create Amazon Personas using Amazon's Public Audience Data

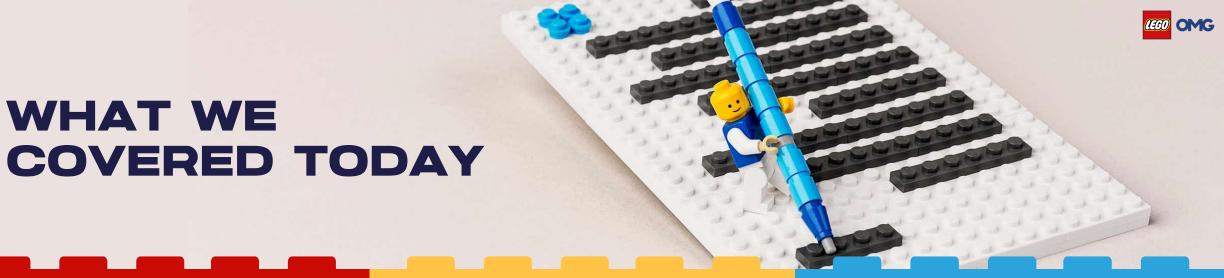
Gain in-depth Amazon audience insights

Connected & Streamlined Audience Strategies

Streamlined Activation Process







GENERAL TECH OVERVIEW

WHAT WE

Overview of Omni

A Live Tour

Omni's Data Layer

Connectivity to LEGO Stack

Omni Readiness & Customization

Customization Client Success

CAMPAIGN **PLANNING / SPEND**

Connectivity to LEGO Stack

Investment Planner

OESP Planner

Marketshare

Demand Forecaster

Planit

Data Governance & Process

Performance

Data Ops Client Success

ADVERTISING TECH LANDSCAPE

Our POV on the AdTech Landscape

Our Future-proof Solutions/Requirements

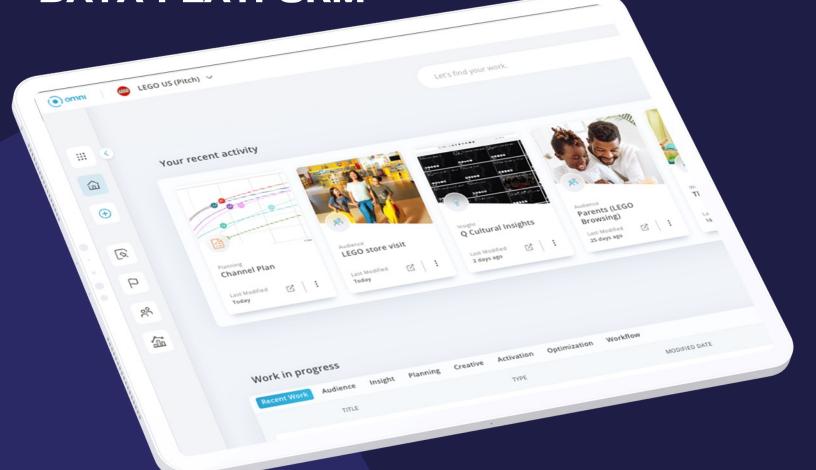
Omni's Clean Room Integrations

Omni Fusion (Google)





MARKET-LEADING, NEUTRAL AND TRANSPARENT DATA PLATFORM



Optimize holistically across media, commerce & content

Deliver consistent global to local marketing workflow

Connect 1PD/CDP/CRM & media activations

Deliver 360° culturally relevant consumer view